

Cederberg Municipality

Service Delivery Budget Implementation Plan

2026/27



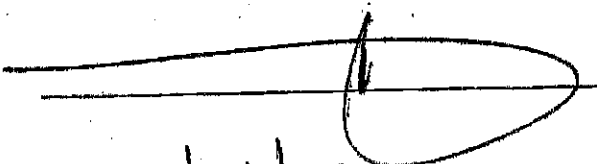
Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name G. F. MATTHYSE

Municipal Manager of Cederberg Municipality

Signature 

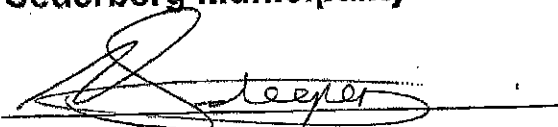
Date 2026/06/12

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Azrial Scheepers

Mayor of Cederberg Municipality

Signature 

Date 12-06-2026

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Start Date	Ann. Target	Q1	Q2	Q3	Q4
TL 1	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Develop and submit the Risk Based Audit Plan for 2026/27 to the Audit Committee by 30 June 2027	Risk Based Audit Plan submitted to the Audit Committee by 30 June 2027	All	Municipal Manager	1	1	0	0	0	1
TL 2	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Compile and submit the Strategic and Operational Risk Register to the Risk Committee by 30 June 2027	Strategic and operational risk register submitted to the Risk Committee by 30 June 2027	All	Municipal Manager	1	1	0	0	0	1
TL 3	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Report quarterly to Council on the implementation status of the Government Debt Relief Plan	Number of quarterly reports submitted	All	Municipal Manager	4	4	1	1	1	1
TL 4	Office of Municipal Manager	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Achieve an unqualified audit opinion for the 2025/26 financial year	Unqualified Audit opinion received for the 2025/26 financial year	All	Municipal Manager	1	1	0	1	0	0
TL 5	Office of Municipal Manager	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2027 (Actual amount spent on capital projects/Total amount budgeted for capital projects)x100	% of the municipal capital budget actually spent on capital projects as at 30 June 2027	All	Municipal Manager	74.73%	90%	0%	20%	60%	90%
TL 6	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2027 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100]	% of debt coverage by 30 June 2027	All	Director: Financial Services	0.10%	45%	0%	0%	0%	45%
TL 7	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Financial viability measured in terms of the outstanding service debtors as at 30 June 2027 [(Total outstanding service debtors/annual revenue received for services)x 100]	% of outstanding service debtors by 30 June 2027	All	Director: Financial Services	4.44%	10%	10%	10%	10%	10%
TL 8	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2027 [(Cash and Cash Equivalents -	Number of months it takes to cover fixed operating expenditure with available cash	All	Director: Financial Services	3.01	2	0	0	0	2

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	Regional KPA	Key Objectives	KPI/Target	Unit of Measurement	Notes	Responsible	Baseline	2026/27 Budget	Q1	Q2	Q3	Q4
				Irrespective of the number of water closets (toilets) as at 30 June 2027									
TL 15	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Number of residential account holders for which refuse is removed once per week and billed for the service as at 30 June 2027	Number of residential account holders which are billed for refuse removal	All	Director: Financial Services	5983	5983	5983	5983	5983	5983
TL 16	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic water to indigent households as per the requirements in the indigent policy as at 30 June 2027	Number of households receiving free basic water	All	Director: Financial Services	1663	1663	1663	1663	1663	1663
TL 17	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic electricity to indigent households as per the requirements in the indigent policy as at 30 June 2027	Number of households receiving free basic electricity	All	Director: Financial Services	2294	2294	2294	2294	2294	2294
TL 18	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic sanitation to indigent households as per the requirements in the indigent policy as at 30 June 2027	Number of households receiving free basic sanitation services	All	Director: Financial Services	1846	1846	1846	1846	1846	1846
TL 19	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic refuse removal to indigent households as per the requirements in the indigent policy as at 30 June 2027	Number of households receiving free basic refuse removal	All	Director: Financial Services	1918	1918	1918	1918	1918	1918
TL 20	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Comply with the Government Debt Relief Plan by September 2026	% of compliance with the Government Debt Relief Plan	All	Director: Financial Services	98%	95%	95%	0%	0%	0%
TL 21	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Address mSCOA Issues by 30 June 2027	% of issues addressed by 30 June 2027	All	Director: Financial Services	90%	90%	0%	0%	0%	90%
TL 22	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Submit the draft main budget to Council by 31 March 2027	Draft main budget submitted to Council by 31 March 2027	All	Director: Financial Services	1	1	0	0	1	0
TL 23	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Submit the adjustments budget to Council by 28 February 2027	Adjustment budget submitted to Council by 28 February 2027	All	Director: Financial Services	1	1	0	0	1	0

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	National RGEA	IDP Objective	KPI/Name	Unit of Measurement	Ward	R/Flow/Res	Pre-2026	Actual 2026	01	02	03	04
TL 24	Community & Public Safety	Local Economic Development	Facilitate, expand and nurture sustainable economic growth and eradicate poverty	Review the LED Strategy and submit to Council by 30 June	Number of reports submitted to Council	All	Director: Community Services and Public Safety	1	1	0	0	0	1
TL 25	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Review the Disaster Management Plan and submit to Council by December 2026	Disaster Management Plan submitted	All	Director: Community Services and Public Safety	1	1	0	1	0	0
TL 26	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Review the Disaster Risk Assessment and submit to Council by December 2026	Disaster Risk Assessment submitted	All	Director: Community Services and Public Safety	1	1	0	1	0	0
TL 27	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Review the performance of the In-house fire services performance and report to the Mayco bi-annually	in-house fire services performance reviewed and reported to Mayco	All	Director: Community Services and Public Safety	1	1	0	1	0	1
TL 28	Community & Public Safety	Local Economic Development	Facilitate, expand and nurture sustainable economic growth and eradicate poverty	Develop a Tourism Strategy and submit to the Portfolio Committee by 30 September 2026	Tourism Strategy submitted to the Portfolio Committee	All	Director: Community Services and Public Safety	1	1	1	0	0	0
TL 29	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Spent 90% of the approved capital budget for the upgrading of Traffic Offices in Clanwilliam by 30 June [(Actual expenditure / total approved budget)x100]	% of budget spent by 30 June 2027	3	Director: Community Services and Public Safety	0%	90%	0%	0%	60%	90%
TL 30	Community & Public Safety	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade	Spend 90% of the approved budget for the Fencing of Elands Bay Sports field by 30 June 2027 [(Total actual expenditure on the project/ Approved budget for the project)x100]	% of budget spent by 30 June 2027	4	Director: Community Services and Public Safety	0%	90%	0%	20%	60%	90%
TL 31	Community & Public Safety	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade	Spend 90% of the approved budget for the Upgrading of Graafwater Sports field by 30 June 2027 [(Total actual expenditure on the project/ Approved budget for the project)x100]	% of budget spent by 30 June 2027	4	Director: Community Services and Public Safety	0%	90%	0%	20%	60%	90%

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	National/KPA	IDP Objective	KPI/UMA	Unit of Measurement	Weight	KPI/UMA	Baseline	2026/27 Target	Q1	Q2	Q3	Q4
TL 32	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Develop a Non-motorised Plan and submit to Council By 30 June 2027	Non-motorised Plan submitted	All	Director: Community Services and Public Safety	0	1	0	0	0	1
TL 33	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Develop a Targeted Pedestrian Infrastructure Programme and submit to Council By 30 June 2027	Targeted Pedestrian Infrastructure Programme submitted	All	Director: Community Services and Public Safety	0	1	0	0	0	1
TL 34	Community & Public Safety	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Develop a formal Road Safety Strategy and submit to Council By 30 June 2027	Road Safety Strategy submitted	All	Director: Community Services and Public Safety	0	1	0	0	0	1
TL 35	Corporate Services	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Review and submit the final IDP to Council by 31 May 2027	Final IDP submitted to Council by 31 May 2027	All	Director: Corporate and Strategic Services	1	1	0	0	0	1
TL 36	Corporate Services	Municipal Transformation and Institutional Development	Development and transformation of the Institution to provide a people-centred human resources and administrative service to citizens, staff and Council	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan as at 30 June 2027	Number of people employed as at 30 June	All	Director: Corporate and Strategic Services	3	1	0	0	0	1
TL 37	Corporate Services	Municipal Transformation and Institutional Development	Development and transformation of the institution to provide a people-centred human resources and administrative service to citizens, staff and Council	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2027 [(Actual amount spent on training/total operational budget)x100]	% of the municipality's personnel budget on training by 30 June 2027 (Actual amount spent on training/total personnel budget)x100	All	Director: Corporate and Strategic Services	0.38%	0.15%	0%	0%	0%	0.15%
TL 38	Corporate Services	Good Governance and Public Participation	Development and transformation of the Institution to provide a people-centred human resources and administrative service to citizens, staff and Council	Spend 90% of the approved capital budget for IT by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x100]	% of budget spent by 30 June 2027	All	Director: Corporate and Strategic Services	98%	90%	0%	20%	60%	90%
TL 39	Corporate Services	Good Governance and Public Participation	Promote Good Governance, Community	Review the System of Delegations and submit to Council by February 2027	System of delegations reviewed	All	Director: Corporate and Strategic Services	1	1	0	0	1	0

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	Strategic Area	IDP Objective	KPI Name	Unit of Measurement	Ward	Responsible	Baseline	Annual Target	Q1	Q2	Q3	Q4
			Development & Public Participation										
TL 40	Corporate Services	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Review the property register and submit to Council 31 May	Property Register submitted	All	Director: Corporate and Strategic Services	1	1	0	0	0	1
TL 41	Corporate Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Submit the Workplace Skills Plan to LGSETA by 30 April	Workplace Skills Plan submitted to LGSETA	All	Director: Corporate and Strategic Services	1	1	0	0	0	1
TL 42	Corporate Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Spent 100% of the approved training budget by 30 June [(Actual expenditure /total approved budget)x100]	% of budget spent	All	Director: Corporate and Strategic Services	101.4%	100%	0%	10%	50%	100%
TL 43	Corporate Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Submit the Employment Equity Report to the Department of Labour by 15 January	Employment Equity Report submitted	All	Director: Corporate and Strategic Services	1	1	0	0	1	0
TL 44	Corporate Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Review the Employment Equity Plan and submit to the MM by 31 August 2026	Employment Equity Plan submitted	All	Director: Corporate and Strategic Services	1	1	1	0	0	0
TL 45	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved maintenance budget for Technical Services (Water, Waste Water, Electricity, Roads and Stormwater) by 30 June 2027 [(Actual expenditure on maintenance/total approved maintenance budget)x100]	% of budget spent by 30 June 2027	All	Director: Technical and Planning Services	82.95%	90%	0%	20%	60%	90%
TL 46	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 100% of the MIG grant by 30 June 2027 [(Actual expenditure on MIG funding received/total MIG funding received)x100]	% of budget spent by 30 June 2027	All	Director: Technical and Planning Services	100%	100%	10%	40%	70%	100%
TL 47	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	95% of the water samples comply with SANS 241 micro biological parameters {(Number of water samples that comply with SANS 241 Indicators/Number of water samples tested)x100}	% of water samples complying with SANS 241 micro biological parameters	All	Director: Technical and Planning Services	100%	95%	95%	95%	95%	95%

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Rd	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
TL 48	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Limit unaccounted for water to less than 25% by 30 June 2027 ((Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (Incl free basic water) / Number of Kilolitres Water Purchased or Purified x 100)	% unaccounted water	All	Director: Technical and Planning Services	25.47%	25%	25%	25%	25%	25%
TL 49	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Limit unaccounted for electricity losses to less than 15% by 30 June 2027 (Number of Electricity Units Purchased and / or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and / or Generated) x 100	% unaccounted electricity	All	Director: Technical and Planning Services	5.77%	15%	15%	15%	15%	15%
TL 50	Technical and Planning Services	Local Economic Development	Facilitate, expand and nurture sustainable economic growth and eradicate poverty	Facilitate 150 jobs opportunities in terms of the Expanded Public Works Programme (EPWP) by 30 June 2027	Number of job opportunities facilitated in terms of EPWP by 30 June 2027	All	Director: Technical and Planning Services	136	150	0	0	0	150
TL 51	Technical and Planning Services	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade	Complete the construction of a Multi Purpose Centre in Graafwater by 31 December 2026	Construction Completed	4	Director: Technical and Planning Services	100%	1	0	1	0	0
TL 52	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the bulk electricity upgrade in Clanwilliam: Construction of Substation by 30 June 2027 [(Total actual expenditure on the project/ Approved operational budget for the project)x100]	% of budget spent by 30 June 2027	3	Director: Technical and Planning Services	100%	90%	0%	20%	60%	90%
TL 53	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the upgrade of roads and stormwater infrastructure in Clanwilliam by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2027	3	Director: Technical and Planning Services	0%	90%	0%	20%	60%	90%

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	National KPA	IDP Objective	KPI Name	Unit of Measurement	Weight	KPI Owner	Excellence	Annual Target	Q1	Q2	Q3	Q4
TL 54	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the new borehole scheme in Lamberts Bay by 30 June 2027 [(Total actual expenditure on the project/Approved capital budget for the project)x 100]	% of budget spent by 30 June 2027	5	Director: Technical and Planning Services	77.76%	90%	0%	0%	60%	90%
TL 55	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit an annual report to Council on the Blue, Green and NO Drop Status by 30 June 2027	Number of reports submitted	All	Director: Technical and Planning Services	3	1	0	0	0	1
TL 56	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit a report on the implementation of the GIS to Council by 30 June 2027	GIS Implementation report submitted to Council by 30 June 2027	All	Director: Technical and Planning Services	1	1	0	0	0	1
TL 57	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit a report on the progress made on the Clanwilliam By-Pass to Council by 30 June 2027	Clanwilliam By-Pass Progress report submitted to Council by 30 June 2027	All	Director: Technical and Planning Services	1	1	0	0	0	1
TL 58	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the project budget for the upgrade of roads in Cederberg by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2027	All	Director: Technical and Planning Services	86.02%	90%	0%	20%	60%	90%
TL 59	Technical and Planning Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Spend 90% of project budget (own contribution) for the Waste Transfer Station in Clanwilliam by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2027	3	Director: Technical and Planning Services	0%	90%	0%	20%	60%	90%
TL 60	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the fencing of the Lamberts Bay cemetery by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2027	5	Director: Technical and Planning Services	0%	90%	0%	20%	60%	90%
TL 61	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget of the 11KV Cable Lamberts Bay by 30 June 2027 [(Total actual expenditure on the project/	% of budget spent by 30 June 2027	5	Director: Technical and Planning Services	0%	90%	10%	40%	60%	90%

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	IF/Non-IF/PA	IDP Objective	KPI Name	Unit of Measurement	IPK	CR Number	Finaling	Actual Budget	Q1	Q2	Q3	Q4
				Approved capital budget for the project)x100]									
TL 62	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget of the WWTW Clanwilliam by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x100]	% of budget spent by 30 June 2027	3	Director: Technical and Planning Services	0%	90%	10%	40%	60%	90%
TL 63	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the HSDG by 30 June 2027 [(Actual expenditure on HSDG funding received/total HSDG funding received)x100]	% of budget spent by 30 June 2027	All	Director: Technical and Planning Services	0%	90%	10%	40%	60%	90%
TL 64	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Develop and finalise the SDF by 31 May 2027 to Council	SDF submitted	All	Director: Technical and Planning Services	1	1	0	0	0	1
TL 65	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the installation of bulk water - flow meters for all waste water treatment facilities	% of budget spent by 30 June 2027	All	Director: Technical and Planning Services	0%	90%	10%	40%	60%	90%
TL 66	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 100% of the Construct Citrusdal Reservoir (1ML) by 30 June 2027 [(Actual expenditure funding received/total funding received)x100]	% of budget spent by 30 June 2027	2	Director: Technical and Planning Services	0%	100%	10%	40%	60%	100%
TL 67	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget of the Drop Off Facility In Lamberts Bay by 30 June 2027 [(Total actual expenditure on the project/ Approved capital budget for the project)x100]	% of budget spent by 30 June 2027	5	Director: Technical and Planning Services	0%	90%	10%	40%	60%	90%
TL 68	Technical and Planning Services	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade	Spend 90% of the approved ISUPG budget of Citrusdal Riverview Project by 30 June 2027 [(Total actual expenditure on the project/ Approved budget for the project)x100]	% of budget spent by 30 June 2027	2	Director: Technical and Planning Services	100%	90%	0%	20%	60%	90%
TL 69	Technical and Planning Services	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living	Spend 90% of the approved ISUPG budget Clanwilliam Khayelitsha Project by 30 June 2027 [(Total actual	% of budget spent by 30 June 2027	3	Director: Technical and Planning Services	100%	90%	0%	20%	60%	90%

Top Layer Service Delivery and Budget Implementation Plan 2026/27

Ref	Directorate	Region/KCA	IP/Obj/Output	KPI/Name	Unit of Measurement	W/Ord	KPI/Owner	Baseline	Annual Target	01	02	03	04
			environment and human settlements (i.e. Housing development and informal settlement upgrade	expenditure on the project/ Approved budget for the project)x100]									
TL 70	Technical and Planning Services	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Report on the Implementation of the alternative bulk water supply service delivery mechanisms and submit to Council by 30 June 2027	Report submitted to Council by 30 June 2027	All	Director: Technical and Planning Services	1	1	0	0	0	1

Monthly Cashflow for the 2026/27 financial year

Department	Vot Number	Project Name	Financial Source	Week	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Community and Social Services: Non-core Function: Libraries and Archives	07-4414-4811-02	Office Furniture, Equipment	Internally Generated Funds	All	0	0	0	0	0	0	20000	0	55000	0	100000	0	175000
Housing: Non-core Function: Informal Settlements	07-4416-1400-00	ISUPG: Clanwilliam Khayelitsha Water Services	Provincial Government	3	0	0	0	2800000	5300000	4000000	3000000	4200000	4200000	1000000	1500000	1000000	27000000
Housing: Non-core Function: Informal Settlements	07-4416-1400-02	ISUPG: Citrusdal Riverview	Provincial Government	2	0	0	2000000	4000000	4200000	3000000	1500000	500000	2000000	2000000	500000	2300000	22000000
Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	07-4418-1900-02	Upgrade Traffic Offices Clanwilliam	Internally Generated Funds	3	0	0	0	0	100000	0	100000	0	150000	0	150000	700000	1200000
Sport and Recreation: Core Function: Recreational Facilities	07-4420-2901-07	Office Furniture/Equipment Resorts Clanwilliam	Internally Generated Funds	3	0	0	0	0	57000	50000	150000	28000	0	0	0	0	285000
Sport and Recreation: Core Function: Sports Grounds and Stadiums	07-4421-1025-00	Machinery, Equipment	Internally Generated Funds	All	0	0	30000	56000	0	0	0	0	0	0	0	0	86000
Sport and Recreation: Core Function: Sports Grounds and Stadiums	07-4421-1026-00	Upgrade Of Municipal Buildings Citrusdal Sport	Internally Generated Funds	5	0	0	0	0	0	0	0	0	50000	50000	0	0	100000
Sport and Recreation: Core Function: Sports Grounds and Stadiums	07-4421-1300-09	Fencing Sport field Elands Bay	Internally Generated Funds	4	0	0	0	0	0	0	0	0	0	100000	300000	100000	500000
Sport and Recreation: Core Function: Sports Grounds and Stadiums	07-4421-1300-10	DSRF: Upgrade Sport Field - Graafwater	Provincial Government	4	0	0	0	0	300000	323478	0	0	0	0	0	0	623478
Finance and Administration: Core Function: Administrative and Corporate Support	07-5511-2400-01	Office Furniture/Equipment	Internally Generated Funds	All	4167	4167	4167	4167	4167	4167	4167	4167	4167	4167	4167	4163	50000

Monthly Cashflow for the 2026/27 financial year

Department	Vote Number	Programme	Funding Source	Ward	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Finance and Administration: Core Function: Human Resources	07-5512-0750-00	Office Furniture, Equipment	Internally Generated Funds	All	0	0	0	0	0	0	0	0	150000	100000	100000	150000	500000
Finance and Administration: Core Function: Information Technology	07-5513-4801-00	IT Equipment, Software	Internally Generated Funds	All	79167	79167	79167	79167	79167	79167	79167	79167	79167	79167	79167	79163	950000
Road Transport: Core Function: Roads	07-6641-0200-17	Roads: Equipment Ward 5	Internally Generated Funds	5	0	0	0	0	70000	50000	0	0	0	0	0	0	120000
Road Transport: Core Function: Roads	07-6641-0200-21	Roads: Equipment Ward 4	Internally Generated Funds	4	0	0	0	0	0	0	0	0	60000	60000	0	0	120000
Road Transport: Core Function: Roads	07-6641-0200-22	Roads: Equipment Ward 3	Internally Generated Funds	3	0	0	0	0	0	60000	60000	0	0	0	0	0	120000
Road Transport: Core Function: Roads	07-6641-0200-23	Roads: Equipment Ward 2	Internally Generated Funds	2	0	0	0	0	0	0	0	0	60000	60000	0	0	120000
Road Transport: Core Function: Roads	07-6641-0200-31	Upgrade Roads: Cederberg	Internally Generated Funds	All	0	0	0	150000	500000	800000	750000	350000	700000	750000	500000	500000	5000000
Road Transport: Core Function: Roads	07-6641-0203-00	MIG: Upgrade Roads and Stormwater Infrastructure - Clanwilliam	National Government	3	0	0	0	0	0	0	600000	800000	500000	1500000	600000	6873750	10873750
Waste Water Management: Core Function: Sewerage	07-6642-2300-01	Sewerage: Equipment Graafwater	Internally Generated Funds	4	0	0	0	0	0	0	0	50000	50000	0	0	0	100000
Waste Water Management: Core Function: Sewerage	07-6642-2300-02	Sewerage: Equipment Lamberts Bay	Internally Generated Funds	5	0	0	0	0	0	0	75000	0	0	0	0	0	75000

Monthly Cashflow for the 2026/27 financial year

Department	VOG Number	Project Name	Funding Source	Ward	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Water Management: Core Function: Water Distribution	07-6655-0300-02	Lamberts Bay Regional Water Supply (Own)	Internally Generated Funds	5	0	0	0	0	0	0	0	100000	450000	300000	500000	650000	2000000
Water Management: Core Function: Water Distribution	07-6655-0401-11	Water: Equipment Lamberts Bay	Internally Generated Funds	5	0	0	0	0	0	0	75000	75000	0	0	0	0	150000
Water Management: Core Function: Water Distribution	07-6655-0401-13	Water Equipment CLW	Internally Generated Funds	3	0	0	0	60000	0	140000	0	300000	250000	250000	0	0	1000000
Water Management: Core Function: Water Distribution	07-6655-0401-14	Water Equipment CDAL	Internally Generated Funds	2	0	0	0	0	0	0	100000	100000	0	0	0	0	200000
Water Management: Core Function: Water Distribution	07-6655-0401-16	Water: Equipment Graafwater, EBAY	Internally Generated Funds	4	0	0	0	0	0	0	0	0	75000	75000	0	0	150000
Water Management: Core Function: Water Distribution	07-6655-2300-09	Upgrade Water Network: Clanwilliam	Internally Generated Funds	3	0	0	0	0	0	0	150000	0	0	0	0	0	150000
Water Management: Core Function: Water Distribution	07-6655-2300-14	MWRG: New Borehole Scheme in Lamberts Bay	Provincial Government	All	0	0	0	0	0	0	539130	0	0	150000	300000	750000	1739130
Waste Management: Core Function: Solid Waste Removal	07-6674-5001-13	Vehicles	Internally Generated Funds	All	0	0	0	1030000	0	0	0	0	0	0	0	0	1030000
Waste Management: Core Function: Solid Waste Removal	07-6674-5001-15	Clanwilliam Transfer Station	Internally Generated Funds	All	0	0	0	0	500000	0	500000	500000	1000000	500000	500000	500000	4000000
Waste Management: Core Function: Solid Waste Removal	07-6674-5001-17	Lamberts Bay Drop Off Facility	Internally Generated Funds	5	0	0	0	0	0	100000	0	0	0	300000	200000	0	600000
Waste Management: Core Function: Solid Waste Removal	07-6674-5001-18	MIG: Lamberts Bay Drop Off Facility	National Government	5	0	0	0	0	0	250000	150000	700000	250000	450000	500000	2060120	4360120

Monthly Cashflow for the 2026/27 financial year

Department	Vote Number	Project Name	Funding Source	WFO	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Waste Management: Core Function: Solid Waste Removal	07-6674-5001-19	Ward 4 Fencing	Internally Generated Funds	4	41667	41667	41667	41667	41667	41667	41667	41667	41667	41667	41667	41667	500000
Sport and Recreation: Core Function: Community Parks (Including Nurseries)	07-6684-1900-08	Fencing Cemeteries: Lamberts Bay	Internally Generated Funds	5	20833	20833	20833	20833	20833	20833	20833	20833	20833	20833	20833	20837	250000
Energy Sources: Core Function: Electricity	07-6694-0301-31	Lamberts Bay: 11kv Cable - RMU Waterworks	Internally Generated Funds	5	0	0	0	0	265000	385000	500000	350000	0	0	0	0	1500000
Energy Sources: Core Function: Electricity	07-6694-0500-01	Ward 3 Streetlights, Spotlights	Internally Generated Funds	3	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8337	100000
Energy Sources: Core Function: Electricity	07-6694-0500-02	Ward 2 Streetlights, Spotlights	Internally Generated Funds	2	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8337	100000
Energy Sources: Core Function: Electricity	07-6694-0500-03	Ward 5 Streetlights, Spotlights	Internally Generated Funds	5	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8335	8337	100000
Energy Sources: Core Function: Electricity	07-6694-0500-07	Ward 4 Streetlights, Spotlights	Internally Generated Funds	4	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8337	100000
Planning and Development: Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer	07-6695-4801-00	Computer Equipment	Internally Generated Funds	All	0	0	0	0	0	0	0	40000	0	0	0	0	40000
Planning and Development: Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer	07-6695-4901-00	Office Furniture, Equipment	Internally Generated Funds	All	0	0	0	0	15000	0	0	25000	0	0	0	0	40000

Monthly Cashflow for the 2026/27 financial year

Sub-Program (2026/27)	July			August			September		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - Executive and Council	14906971	2157246	0	0	559213	0	0	583305	0
Vote 2 - Office of Municipal Manager	0	381647	0	0	411209	0	0	409966	0
Vote 3 - Financial Administrative Services	18633470	4260561	0	7483889	5196631	0	6790302	4581901	0
Vote 4 - Community Development Services	623241	1369045	0	627529	1399284	0	820605	1568992	0
Vote 5 - Corporate and Strategic Services	53618	2100620	0	15481	2613528	0	12857	2016435	0
Vote 6 - Planning and Development Services	359182	1122962	0	331124	1158775	0	282827	1151152	0
Vote 7 - Public Safety	2215499	4169268	0	2292874	4846469	0	2062280	4375915	0
Vote 8 - Electricity	25575428	10637404	0	15453235	21095286	0	14929612	16398461	0
Vote 9 - Waste Management	6286672	1578661	0	1454964	1551581	0	1460152	1594536	0
Vote 10 - Waste Water Management	8184651	1899309	0	1631470	2145312	0	1593806	2373526	0
Vote 11 - Water	8764013	2819397	0	2374515	2987887	0	2736656	3132781	0
Vote 12 - Housing	271583	628075	0	2132119	684373	0	271583	671296	2000000
Vote 13 - Road Transport	0	1208953	0	0	1507818	0	0	1480074	0
Vote 14 - Sports and Recreation	362875	1080733	0	285787	1105587	0	320714	1197374	30000
TOTAL	86237203	35411881	0	34082987	47262953	0	31281394	41535114	2030000

Monthly Cashflow for the 2026/27 financial year

Sub-Function (R)	October			November			December		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - Executive and Council	0	624832	0	0	584970	0	23555414	877714	0
Vote 2 - Office of Municipal Manager	0	430739	0	0	529056	0	0	447859	0
Vote 3 - Financial Administrative Services	7610824	6106938	0	7561431	8158492	20000	7975567	5855422	0
Vote 4 - Community Development Services	920653	1669597	0	1341788	2260696	0	841116	1562251	215000
Vote 5 - Corporate and Strategic Services	142826	4443992	0	9285	4198978	0	11370	3062046	0
Vote 6 - Planning and Development Services	419426	1216638	0	418776	2255261	15000	397285	1078676	0
Vote 7 - Public Safety	2499242	4695927	1043478	2478874	5592706	100000	2269696	4319614	0
Vote 8 - Electricity	13509834	11875062	0	14791876	14486015	265000	13527807	12664234	385000
Vote 9 - Waste Management	1466486	1770962	1030000	1462972	2398737	1300000	1453271	1751408	550000
Vote 10 - Waste Water Management	1620986	2163176	50000	1497855	2827924	750000	1512274	2250714	625000
Vote 11 - Water	3429703	3125946	60000	3567969	3970639	650000	3544997	3142389	140000
Vote 12 - Housing	271583	671254	6800000	271583	759299	9500000	271583	634852	7000000
Vote 13 - Road Transport	0	2130547	150000	0	2396843	570000	0	1417201	910000
Vote 14 - Sports and Recreation	810495	1339757	56000	503322	2261770	357000	583759	1195065	373478
TOTAL	32702058	42265367	9189478	33905731	52681386	13527000	55944139	40259445	10198478

Monthly Cashflow for the 2026/27 financial year

Sub-Program/Unit	January			February			March		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - Executive and Council	0	595776	0	0	610727	0	15208097	651651	0
Vote 2 - Office of Municipal Manager	0	431380	0	0	401091	0	0	402251	0
Vote 3 - Financial Administrative Services	7722455	5352254	20000	7633316	4898742	0	7888885	6587104	0
Vote 4 - Community Development Services	859788	1589634	20000	839196	1223578	250000	933333	1636405	55000
Vote 5 - Corporate and Strategic Services	5891	4071163	0	43675	3150200	0	128330	5141212	150000
Vote 6 - Planning and Development Services	261531	1078090	0	287869	1117903	65000	134346	1854654	0
Vote 7 - Public Safety	12465332	4581828	100000	4723669	6682445	0	1780218	5521634	150000
Vote 8 - Electricity	14411122	13170107	500000	14533291	12151672	350000	16241927	11440753	0
Vote 9 - Waste Management	1460493	1977105	4381557	1489473	2127084	3700000	2307260	2196829	3250000
Vote 10 - Waste Water Management	1531397	2726921	2100000	5074094	2591454	1359783	6104072	2722495	2450000
Vote 11 - Water	4382575	3424789	864130	3522860	1364140	1325000	4565630	2654315	1175000
Vote 12 - Housing	271583	634885	4500000	49271583	628691	4700000	271583	636137	6200000
Vote 13 - Road Transport	0	1421442	1410000	0	1476690	1150000	0	2328729	1320000
Vote 14 - Sports and Recreation	313222	1341172	150000	171786	1182775	28000	247048	1266680	50000
TOTAL	43685389	42396546	14045687	87590812	39607192	12927783	55810729	45040849	14800000

Monthly Cashflow for the 2026/27 financial year

Subcategory (a)(1)	April			May			June		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - Executive and Council	0	598449	0	0	725698	0	3328000	611797	0
Vote 2 - Office of Municipal Manager	0	398815	0	0	387379	0	0	364820	0
Vote 3 - Financial Administrative Services	7361714	3972585	0	8452039	4451389	0	9399518	9287549	2550000
Vote 4 - Community Development Services	848011	1553618	0	906464	2043594	100000	228316	1660452	3500000
Vote 5 - Corporate and Strategic Services	83405	2973495	100000	17246	4374172	100000	10018620	5009350	1200000
Vote 6 - Planning and Development Services	93921	1280105	0	-67775	1229522	0	186384	675525	0
Vote 7 - Public Safety	4557581	5647231	0	9872314	5901486	150000	16533427	17446334	1200000
Vote 8 - Electricity	14770518	12051738	0	14655427	12469996	0	38211528	38894860	400000
Vote 9 - Waste Management	1483549	2199051	2250000	1478088	2538002	2900000	5466987	6777197	-8871437
Vote 10 - Waste Water Management	1532386	2995691	1725000	2079223	2531251	1000000	4674786	1320676	3550000
Vote 11 - Water	3345637	2599143	1225000	6847603	2584984	900000	-32075	7676010	2321739
Vote 12 - Housing	304081	638220	3000000	643047	637144	2000000	239089	576031	3300000
Vote 13 - Road Transport	0	1397899	2370000	9157859	1424488	2100000	3346953	1873268	6373750
Vote 14 - Sports and Recreation	247861	1265499	150000	166203	1357502	300000	379766	1338173	350000
TOTAL	34628664	39571539	10820000	54407738	42656547	9550000	91981299	93512042	13579052

Monthly Cashflow for the 2026/27 financial year

Sub-Ordinate (B)	Total		
	Revenue	Operational Exp.	Capital Exp.
Vote 1 - Executive and Council	56998482	9181378	0
Vote 2 - Office of Municipal Manager	0	4996212	0
Vote 3 - Financial Administrative Services	104519410	68709568	295000
Vote 4 - Community Development Services	9790040	19537086	4140000
Vote 5 - Corporate and Strategic Services	10542604	43155191	1550000
Vote 6 - Planning and Development Services	3104896	15219263	80000
Vote 7 - Public Safety	63751006	73780257	2743478
Vote 8 - Electricity	210811605	187335588	1900000
Vote 9 - Waste Management	27270367	28461153	10490120
Vote 10 - Waste Water Management	37037000	28548449	13609783
Vote 11 - Water	47050083	39482420	8660869
Vote 12 - Housing	54491000	7798257	49000000
Vote 13 - Road Transport	12504812	20063952	16353750
Vote 14 - Sports and Recreation	4892838	15932087	1844478
TOTAL	642258143	562200861	110667478

Revenue by Source for the 2026/27 financial year

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	Total
Service charges - Electricity	18189982	15022235	14394308	13124412	12727047	13273721	13659105	14135644	14860743	14278999	14326870	27520236	185513302
Service charges - Water	2911156	1994709	2298754	3047371	3183135	3158405	3997281	3124710	3117273	2927591	6027439	-569644	35218180
Service charges - Waste Water Management	1366396	1465166	1421139	1441886	1316411	1327794	1346738	1351982	1371571	1330919	1347517	1382481	16470000
Service charges - Waste Management	1320433	1312539	1318796	1317904	1313287	1301027	1306817	1327399	1325960	1316454	1310826	1380558	15852000
Sale of Goods and Rendering of Services	637223	395166	466882	1063038	648333	807965	395145	268420	376840	301752	227343	526826	6114933
Agency services	348371	413593	345972	425950	389900	64192	499996	517957	330978	343589	333391	311455	4325344
Interest earned from Receivables (Exchange)	533892	522062	516928	532489	535793	544363	542661	588597	598067	611588	605045	634515	6766000
Interest earned from Current and Non-Current Assets	1230234	862253	91258	782717	830272	912135	1006200	921464	1078804	1190939	1188496	1138928	11233700
Rental from Fixed Assets	44032	47959	52177	116673	37272	41712	40709	35648	48036	42925	58989	380666	946798
Licences and permits	90	90	90	90	90	90	90	90	1173	90	90	93	2166
Development Charges	0	0	0	27500	27500	0	0	0	0	0	0	0	55000
Operational Revenue	41950	1743	11265	63780	11351	11536	7502	5874	122818	50859	41851	23466	393995
Property rates	16705892	5877343	5978979	5995723	5996773	6000567	6001992	5990302	6053237	5432325	6230262	6875605	83139000
Surcharges and Taxes	58333	58333	58333	58333	58333	58333	58333	58333	58333	58333	58333	58337	700000
Fines, penalties and forfeits	1751426	1747032	1701288	1916772	1931309	1901554	11802673	4044472	1281731	4058149	9371456	16039844	57547706
Transfer and subsidies - Operational	39780517	3030236	1261640	1585294	3572151	25210087	1694243	1821115	20838947	1331040	3162169	440822	103728261
Interest earned from Receivables (Non-Exchange)	365145	365573	354547	246346	371723	376235	371481	388818	390733	391740	386452	380207	4389000
Operational Revenue - Service Charges	414391	429215	422954	418040	417311	416683	416683	415617	415572	411134	409628	225772	4813000
Gains on disposal of Fixed and Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	10000000	10000000
Other Gains	272014	272014	272014	272014	272014	272014	272014	272014	272014	272014	272014	12461126	15453280
TOTAL	85971477	33817261	30967324	32436332	33640005	55678413	43419663	35268456	52542830	34350440	45358171	79211293	562661665