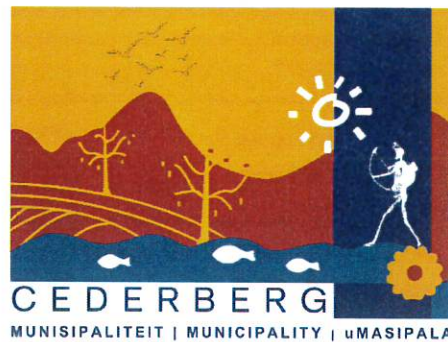


Cederberg Municipality



Service Delivery Budget Implementation Plan

2025/26

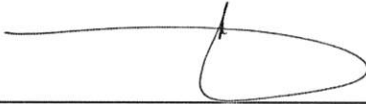
Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name G.F MATTHYSE

Municipal Manager of Cederberg Municipality

Signature 

Date 13 JUNE 2025

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Ruben Richards

Mayor of Cederberg Municipality

Signature 

Date 13 JUNE 2025

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 1	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Develop and submit the Risk Based Audit Plan for 2026/27 to the Audit Committee by 30 June 2026	Risk Based Audit Plan submitted to the Audit Committee by 30 June 2026	All	Municipal Manager	1	Number	1	0	0	0	1
TL 2	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Review and submit the final IDP to Council by 31 May 2026	Final IDP submitted to Council by 31 May 2026	All	Municipal Manager	1	Number	1	0	0	0	1
TL 3	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Compile and submit the Strategic and Operational Risk Register to the Risk Committee by 30 June 2026	Strategic and operational risk register submitted to the Risk Committee by 30 June 2026	All	Municipal Manager	1	Number	1	0	0	0	1
TL 4	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Draft a Business plan for a Revenue Growth Project Funding for the re-zoning of small business and submit to Western Cape Provincial Government by 30 June 2026	Business Plan for a Revenue Growth Project Funding submitted by 30 June 2026	All	Municipal Manager	0	Number	1	0	0	0	1
TL 5	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Report quarterly to Council on the implementation status of the Government Debt Relief Plan	Number of quarterly reports submitted	All	Municipal Manager	0	Number	4	1	1	1	1
TL 6	Office of Municipal Manager	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Conduct market testing for alternative bulk water supply service delivery mechanisms and submit findings with recommendations to Council by 30 June 2026	Findings and recommendations submitted to Council by 30 June 2026	All	Municipal Manager	0	Number	1	0	0	0	1
TL 7	Office of Municipal Manager	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Achieve an unqualified audit opinion for the 2024/25 financial year	Unqualified Audit opinion received for the 2023/24 financial year	All	Municipal Manager	1	Number	1	0	0	1	0

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 8	Office of Municipal Manager	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2026 (Actual amount spent on capital projects/Total amount budgeted for capital projects)X100	% of the municipal capital budget actually spent on capital projects as at 30 June 2026	All	Municipal Manager	55.34%	Percentage	90%	0%	20%	60%	90%
TL 9	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100]	% of debt coverage by 30 June 2026	All	Director: Financial Services	12.63%	Percentage	45%	0%	0%	0%	45%
TL 10	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 [(Total outstanding service debtors/annual revenue received for services)x 100]	% of outstanding service debtors by 30 June 2026	All	Director: Financial Services	14.25%	Percentage	10%	0%	0%	0%	10%
TL 11	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	Number of months it takes to cover fixed operating expenditure with available cash	All	Director: Financial Services	1	Number	1	0	0	0	1

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 12	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	100% of the Financial Management Grant spent by 30 June 2026 [(Total actual grant expenditure/Total grant allocation received)x100]	% of Financial Management Grant spent by 30 June 2026	All	Director: Financial Services	97.68%	Percentage	100%	0%	20%	60%	100%
TL 13	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Submit the annual financial statements to the Auditor-General by 31 August 2025	Approved financial statements submitted to the Auditor-General by 31 August 2025	All	Director: Financial Services	1	Number	1	1	0	0	0
TL 14	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Achievement of a payment percentage of 92.5% by 30 June 2026 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100	Payment % achieved by 30 June 2026	All	Director: Financial Services	92.10%	Percentage	92.5%	70%	91%	92%	92%
TL 15	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Number of residential account holders that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2026	Number of residential account holders which are billed for water	All	Director: Financial Services	5,830	Number	6,047	6,011	6,011	6,047	6,047
TL 16	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Number of residential account holders with electricity which are connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2026	Number of residential account holders billed credit meter and pre-paid meters connected to the network.	All	Director: Financial Services	6,659	Number	7,017	6,781	6,781	7,017	7,017
TL 17	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Number of residential account holders with sanitation services which are connected to the municipal waste water (sanitation/sewerage) network and are billed for sewerage service,	Number of residential account holders which are billed for sewerage	All	Director: Financial Services	5,047	Number	5,172	5,161	5,161	5,172	5,172

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
				irrespective of the number of water closets (toilets) as at 30 June 2026										
TL 18	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Number of residential account holders for which refuse is removed once per week and billed for the service as at 30 June 2026	Number of residential account holders which are billed for refuse removal	All	Director: Financial Services	5,859	Number	6,001	6,000	6,000	6,001	6,001
TL 19	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic water to indigent households as per the requirements in the indigent policy as at 30 June 2026	Number of households receiving free basic water	All	Director: Financial Services	1,675	Number	2,244	2,196	2,196	2,244	2,244
TL 20	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic electricity to indigent households as per the requirements in the indigent policy as at 30 June 2026	Number of households receiving free basic electricity	All	Director: Financial Services	1,546	Number	2,289	2,077	2,077	2,289	2,289
TL 21	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic sanitation to indigent households as per the requirements in the indigent policy as at 30 June 2026	Number of households receiving free basic sanitation services	All	Director: Financial Services	1,640	Number	2,292	2,145	2,145	2,292	2,292
TL 22	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Provide free basic refuse removal to indigent households as per the requirements in the indigent policy as at 30 June 2026	Number of households receiving free basic refuse removal	All	Director: Financial Services	1,673	Number	2,355	2,191	2,191	2,355	2,355
TL 23	Financial Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved capital budget for the procurement of Fleet by 30 June 2026 (Actual amount spent / Total amount budgeted) X100	% of budget spent by 30 June 2026	All	Director: Financial Services	0%	Percentage	90	0	20	60	90
TL 24	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Comply with the Government Debt Relief Plan by 30 June 2026	% of compliance with the Government Debt Relief Plan	All	Director: Financial Services	0%	Percentage	95	0	0	0	95
TL 25	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Address mSCOA issues by 30 June 2026	% of issues addressed by 30 June 2026	All	Director: Financial Services	0%	Percentage	90	0	0	0	90

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 26	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Submit the annual financial statements to the Auditor-General by 31 August 2025	Annual financial statements submitted to the Auditor-General by 31 August 2025	All	Director: Financial Services	0	Number	1	1	0	0	0
TL 27	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Submit the draft main budget to Council by 31 March 2026	Draft main budget submitted to Council by 31 March 2026	All	Director: Financial Services	0	Number	1	0	0	1	0
TL 28	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Submit the adjustments budget to Council by 28 February 2026	Adjustment budget submitted to Council by 28 February 2026	All	Director: Financial Services	0	Number	1	0	0	1	0
TL 29	Financial Services	Municipal Financial Viability and Management	Strive for financial viability and economically sustainability	Complete the implementation of the Smart Meter Project by 31 December 2025	Smart Meter Project completed by 31 December 2025	All	Director: Financial Services	0	Number	1	0	1	0	0
TL 30	Corporate and Community Services	Municipal Transformation and Institutional Development	Development and transformation of the institution to provide a people-centred human resources and administrative service to citizens, staff and Council	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan as at 30 June 2026	Number of people employed as at 30 June	All	Director: Corporate and Community Services	1	Number	1	0	0	0	1
TL 31	Corporate and Community Services	Municipal Transformation and Institutional Development	Development and transformation of the institution to provide a people-centred human resources and administrative service to citizens, staff and Council	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2026 [(Actual amount spent on training/total operational budget)x100]	% of the municipality's personnel budget on training by 30 June 2026 (Actual amount spent on training/total personnel budget)x100	All	Director: Corporate and Community Services	0.71%	Percentage	0.15%	0%	0%	0%	0.15%
TL 32	Corporate and Community Services	Good Governance and Public Participation	Development and transformation of the institution to provide a people-centred human resources and administrative service to citizens, staff and Council	Spend 90% of the approved capital budget for IT by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x100]	% of budget spent by 30 June 2026	All	Director: Corporate and Community Services	0%	Percentage	90%	0%	20%	60%	90%

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 33	Corporate and Community Services	Local Economic Development	Facilitate, expand and nurture sustainable economic growth and eradicate poverty	Review the LED Strategy and submit to Council by 30 June	Number of reports submitted to Council	All	Director: Corporate and Community Services	0	Number	1	0	0	0	1
TL 34	Corporate and Community Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Review the Disaster Management Plan and submit to Council by 31 March	Disaster Management Plan submitted	All	Director: Corporate and Community Services	0	Number	1	0	0	1	0
TL 35	Corporate and Community Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Spent 90% of the approved NMTIG: vehicle impound facility budget by 30 June [(Actual expenditure /total approved budget)x100]	% of budget spent	All	Director: Corporate and Community Services	0	Percentage	90%	0%	20%	60%	90%
TL 36	Corporate and Community Services	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Review the System of Delegations and submit to Council by 30 June 2026	System of delegations reviewed	All	Director: Corporate and Community Services	0	Number	1	0	0	0	1
TL 37	Corporate and Community Services	Good Governance and Public Participation	Promote Good Governance, Community Development & Public Participation	Review the property register and submit to Council 31 May	Property Register submitted	All	Director: Corporate and Community Services	0	Number	1	0	0	0	1
TL 38	Corporate and Community Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Submit the Workplace Skills Plan to LGSETA by 30 April	Workplace Skills Plan submitted to LGSETA	All	Director: Corporate and Community Services	0	Number	1	0	0	0	1
TL 39	Corporate and Community Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Spent 90% of the approved training budget by 30 June [(Actual expenditure /total approved budget)x100]	% of budget spent	All	Director: Corporate and Community Services	0%	Percentage	90%	0%	10%	50%	90%
TL 40	Corporate and Community Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Submit the Employment Equity Report to the Department of Labour by 15 January	Employment Equity Report submitted	All	Director: Corporate and Community Services	0	Number	1	0	0	1	0
TL 41	Corporate and Community Services	Municipal Transformation and Institutional Development	Promote Good Governance, Community Development & Public Participation	Develop the Employment Equity Plan and submit to the MM by 31 August 2025	Employment Equity Plan submitted	All	Director: Corporate and Community Services	0	Number	1	1	0	0	0

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
		Institutional Development	Development & Public Participation											
TL 42	Corporate and Community Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Procurement of Fire Truck by 31 March 2026	Fire truck procured	All	Director: Corporate and Community Services	0	Number	1	0	0	1	0
TL 43	Corporate and Community Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Review the performance of the in-house fire services performance and report to the Mayco bi-annually	In-house fire services performance reviewed and reported to Mayco	All	Director: Corporate and Community Services	0	Number	2	0	1	0	1
TL 44	Corporate and Community Services	Local Economic Development	Facilitate, expand and nurture sustainable economic growth and eradicate poverty	Develop a Tourism Strategy and submit to the Portfolio Committee by 30 June 2026	Tourism Strategy submitted to the Portfolio Committee	All	Director: Corporate and Community Services	0	Number	1	0	0	0	1
TL 45	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved maintenance budget for Technical Services (Water, Waste Water, Electricity, Roads and Stormwater) by 30 June 2026 [(Actual expenditure on maintenance/total approved maintenance budget)x100]	% of budget spent by 30 June 2026	All	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 46	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 100% of the MIG grant by 30 June 2026 [(Actual expenditure on MIG funding received/total MIG funding received)x100]	% of budget spent by 30 June 2026	All	Director: Technical and Planning Services	0%	Percentage	100%	10%	40%	70%	100%
TL 47	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	95% of the water samples comply with SANS 241 micro biological parameters {(Number of water samples that comply with SANS 241 indicators/Number of water samples tested)x100}	% of water samples complying with SANS 241 micro biological parameters	All	Director: Technical and Planning Services	0%	Percentage	95%	95%	95%	95%	95%
TL 48	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Limit unaccounted for water to less than 25% by 30 June 2026 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified x 100}	% unaccounted water	All	Director: Technical and Planning Services	0%	Percentage	25%	25%	25%	25%	25%

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 49	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Limit unaccounted for electricity losses to less than 15% by 30 June 2026 (Number of Electricity Units Purchased and / or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and / or Generated) x 100	% unaccounted electricity	All	Director: Technical and Planning Services	0%	Percentage	15%	15%	15%	15%	15%
TL 50	Technical and Planning Services	Local Economic Development	Facilitate, expand and nurture sustainable economic growth and eradicate poverty	Facilitate 160 jobs opportunities in terms of the Expanded Public Works Programme (EPWP) by 30 June 2026	Number of job opportunities facilitated in terms of EPWP by 30 June 2026	All	Director: Technical and Planning Services	0	Number	160	0	0	0	160
TL 51	Technical and Planning Services	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade.	Spend 90% of the budget approved for the construction of a Multi Purpose Centre in Graafwater by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x100]	% of budget spent by 30 June 2026	4	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 52	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the refurbishing of desalination plant in Lamberts Bay by 30 June 2026 [(Total actual expenditure on the project/ Approved budget for the project)x100]	% of budget spent by 30 June 2026	5	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 53	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the bulk electricity upgrade in Clanwilliam: Construction of Substation by 30 June 2026 [(Total actual expenditure on the project/ Approved operational budget for the project)x100]	% of budget spent by 30 June 2026	3	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 54	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery	Spend 90% of the approved budget for the upgrade of roads and stormwater	% of budget spent by 30 June 2026	4	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
			and infrastructure development	infrastructure in Graatwater by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]			Planning Services							
TL 55	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the new borehole scheme in Lamberts Bay by 30 June 2026 [(Total actual expenditure on the project/Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	5	Director: Technical and Planning Services	0%	Percentage	1	0	0	0	1
TL 56	Technical and Planning Services	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade.	Spend 90% of the approved ISUPG budget of Citrusdal Riverview Project by 30 June 2026 [(Total actual expenditure on the project/ Approved budget for the project)x100]	% of budget spent by 30 June 2026	2	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 57	Technical and Planning Services	Basic Service Delivery	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade.	Spend 90% of the approved ISUPG budget CJanwilliam Khayelitsha Project by 30 June 2026 [(Total actual expenditure on the project/ Approved budget for the project)x100]	% of budget spent by 30 June 2026	3	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 58	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit bi-annual report to Council on the Blue, Green and NO Drop Status	Number of reports submitted	All	Director: Technical and Planning Services	0	Number	2	0	1	0	1
TL 59	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Conduct an investigation to test the market for renewable energy and submit findings with recommendations to Council by 30 June 2026	Findings and recommendations submitted to Council by 30 June 2026	All	Director: Technical and Planning Services	0	Number	1	0	0	0	1
TL 60	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery	Submit a report on the implementation of the GIS to Council by 30 June 2026	GIS implementation report submitted to Council by 30 June 2026	All	Director: Technical and Planning Services	0	Number	1	0	0	0	1

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
			and infrastructure development				Planning Services							
TL 61	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit a report on the implementation of the Smart Meters Project to Council by 31 December 2025	Smart Meters implementation report submitted to Council by 31 December 2025	All	Director: Technical and Planning Services	0	Number	1	0	1	0	0
TL 62	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit a report on the progress made on the Clanwilliam By-Pass to Council by 30 June 2026	Clanwilliam By-Pass Progress report submitted to Council by 30 June 2026	All	Director: Technical and Planning Services	0	Number	1	0	0	0	1
TL 63	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the MDRG by 30 June 2026 [(Total Actual expenditure on the project/Approved capital budget for the project) x 100]	% of budget spent by 30 June 2026	All	Director: Technical and Planning Services	0%	Percentage	90%	10%	40%	60%	90%
TL 64	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90 % of the project budget for the upgrade of roads in Cederberg by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	All	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 65	Technical and Planning Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Spend 90 % of project budget (own contribution) for the Waste Transfer Station in Clanwilliam by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	3	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 66	Technical and Planning Services	Basic Service Delivery	Facilitate social cohesion, safe and healthy communities	Complete the construction of the Lamberts Bay drop-off centres by 30 June 2026	% Drop-off centres completed by 30 June 2026	All	Director: Technical and Planning Services	0%	Percentage	100%	0%	0%	0%	100%
TL 67	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Submit a report to the MM on the construction of the 3ML reservoir for Citrusdal by 31 December 2025	Report submitted by 31 December 2025	2	Director: Technical and Planning Services	0%	Number	1	0	1	0	0

Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL 68	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget of the stormwater infrastructure by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	3	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 69	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the fencing of the Lamberts Bay cemetery by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	5	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 70	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget of the Mark Street 11KV Cable in Clanwilliam by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	3	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 71	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget of the 11KV Cable Lamberts bay by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	5	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%
TL 72	Technical and Planning Services	Basic Service Delivery	Improve and sustain basic service delivery and infrastructure development	Spend 90% of the approved budget for the Refurbishment of the Overhead line East of town in Graatwater by 30 June 2026 [(Total actual expenditure on the project/ Approved capital budget for the project)x 100]	% of budget spent by 30 June 2026	4	Director: Technical and Planning Services	0%	Percentage	90%	0%	20%	60%	90%

Monthly Cashflow for the 2025/26 financial year

Ref	Department	Function	Vote Number	Project Name	Funding Source	Ward	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
1	2.1 Municipal Manager	Executive and council	07-2211-0750-00	Office Furniture/Equipment	Internal Funds	All	241	1,238	691	3,921	3,005	1,897	469	1,756	8,429	3,248	2,700	2,405	30,000
2	3.5 - Fleet Management	Finance and administration	07-3315-4701-06	Office Furniture, Equipment: Fleet	Internal Funds	All	80	413	230	1,307	1,002	632	156	585	2,810	1,083	900	802	10,000
3	4.2 - Community Halls and Facilities	Community and social services	07-4412-0701-05	Construction Of Multi-Purpose Centre (Phase 1) Graafwater	Internal Funds	4	41,910	215,508	120,337	682,731	523,313	330,358	81,664	305,698	1,467,823	565,632	470,168	418,946	5,224,088
4	4.2 - Community Halls and Facilities	Community and social services	07-4412-0701-06	MIG: Construction of Multi-Purpose Centre (Phase 1) Graafwater	National Government	4	68,690	353,216	197,231	1,118,991	857,706	541,454	133,847	501,036	2,405,750	927,066	770,601	686,649	8,562,237
5	7.1 - Disaster Management	Community and social services	07-4413-1026-00	Vehicles	Internal Funds	All	6,418	33,002	18,428	104,551	80,139	50,590	12,506	46,814	224,778	86,619	72,000	64,155	800,000
6	7.1 - Disaster Management	Community and social services	07-4413-1026-01	Vehicles	Provincial Government	All	6,976	35,872	20,030	113,643	87,107	54,989	13,593	50,884	244,324	94,151	78,261	69,736	869,566
7	12.1 - Informal Settlements	Housing	07-4416-1400-00	ISUPG: Clanwilliam Khayelitsha Water Services	Provincial Government	3	20,193	103,833	57,979	328,944	252,136	159,169	39,346	147,287	707,207	272,525	226,530	201,851	2,517,000
8	12.1 - Informal Settlements	Housing	07-4416-1400-02	ISUPG: Citrusdal Riverview	Provincial Government	2	16,045	82,506	46,070	261,378	200,346	126,475	31,264	117,034	561,944	216,548	180,000	160,390	2,000,000
9	7.2 - Traffic Control	Public safety	07-4418-1026-00	Vehicles	Internal Funds	All	2,407	12,376	6,910	39,207	30,052	18,971	4,690	17,555	84,292	32,482	27,000	24,058	300,000
10	7.2 - Traffic Control	Public safety	07-4418-1900-00	Upgrade Traffic Offices Lamberts Bay	Internal Funds	5	10,028	51,566	28,794	163,361	125,216	79,047	19,540	73,146	351,215	135,342	112,500	100,245	1,250,000
11	7.2 - Traffic Control	Public safety	07-4418-1900-01	NMTIG: Vehicle Impound Facility	Provincial Government	5	8,825	45,378	25,338	143,758	110,190	69,561	17,195	64,369	309,069	119,101	99,000	88,216	1,100,000
12	7.2 - Traffic Control	Public safety	07-4418-2901-00	Office Furniture, Equipment	Internal Funds	All	802	4,125	2,303	13,069	10,017	6,324	1,563	5,852	28,097	10,827	9,000	8,021	100,000
13	5.3 - Information Technology	Finance and administration	07-5513-4801-00	IT Equipment, Software	Internal Funds	All	7,621	39,190	21,883	124,155	95,164	60,076	14,851	55,591	266,923	102,860	85,500	76,186	950,000
14	6.2 - Project Management Unit	Planning and development	07-6612-0104-05	MIG: Ph2 Upgrade Roads And Stormwater	National Government	3	33,973	174,692	97,546	553,427	424,201	267,790	66,197	247,801	1,189,827	458,505	381,121	339,601	4,234,681

Monthly Cashflow for the 2025/26 financial year

Ref	Department	Function	Vote Number	Project Name	Funding Source	Ward	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
				Infrastructure - Graafwater															
15	6.2 - Project Management Unit	Planning and development	07-6612-0104-06	Upgrade Roads and Stormwater Infrastructure- Graafwater Own	Internal Funds	4	11,523	59,252	33,086	187,712	143,881	90,830	22,453	84,049	403,568	155,516	129,269	115,187	1,436,326
16	13.1 - Roads	Road transport	07-6641-0200-31	Upgrade Roads: Cederberg	Internal Funds	All	48,135	247,517	138,210	784,134	601,039	379,424	93,793	351,102	1,685,833	649,643	540,000	481,170	6,000,000
17	10.1 - Sewerage	Waste water management	07-6642-2300-01	Sewerage: Equipment Graafwater	Internal Funds	4	802	4,125	2,303	13,069	10,017	6,324	1,563	5,852	28,097	10,827	9,000	8,021	100,000
18	10.1 - Sewerage	Waste water management	07-6642-2300-02	Sewerage: Equipment Lamberts Bay	Internal Funds	5	602	3,094	1,728	9,802	7,513	4,743	1,172	4,389	21,073	8,121	6,750	6,013	75,000
19	10.1 - Sewerage	Waste water management	07-6642-2300-03	Sewerage: Equipment Elands Bay	Internal Funds	5	802	4,125	2,303	13,069	10,017	6,324	1,563	5,852	28,097	10,827	9,000	8,021	100,000
20	10.1 - Sewerage	Waste water management	07-6642-2300-05	Sewerage: Equipment Citrusdal	Internal Funds	2	1,203	6,188	3,455	19,603	15,026	9,486	2,345	8,778	42,146	16,241	13,500	12,029	150,000
21	13.2 - Storm Water Management	Waste water management	07-6643-0750-06	Ward 3 Stormwater Infrastructure	Internal Funds	3	9,627	49,503	27,642	156,827	120,208	75,885	18,759	70,220	337,167	129,929	108,000	96,233	1,200,000
22	11.2 - Water Distribution	Water management	07-6655-0300-01	RBIG - Lamberts Bay Regional Water Supply And	National Government	5	111,729	574,526	320,807	1,820,101	1,395,107	880,705	217,709	814,963	3,913,086	1,507,924	1,253,426	1,116,874	13,926,957
23	11.2 - Water Distribution	Water management	07-6655-2300-09	Upgrade Water Network: Clanwilliam	Internal Funds	3	4,011	20,626	11,517	65,345	50,087	31,619	7,816	29,258	140,486	54,137	45,000	40,098	500,000
24	11.2 - Water Distribution	Water management	07-6655-2300-14	MWRG: New Borehole Scheme in Lamberts Bay	Provincial Government	5	13,952	71,744	40,061	227,285	174,214	109,978	27,186	101,769	488,647	188,302	156,522	139,470	1,739,130
25	11.2 - Water Distribution	Water management	07-6655-2300-22	MWRG: Construction Of New 3.5ml Reservoir Citrusdal	Provincial Government	2	17,440	89,680	50,076	284,107	217,768	137,473	33,983	127,211	610,809	235,378	195,652	174,336	2,173,913
26	11.2 - Water Distribution	Water management	07-6655-2300-23	MWRG: Refurbishment Of	Provincial Government	5	3,488	17,936	10,015	56,821	43,554	27,495	6,797	25,442	122,162	47,076	39,130	34,867	434,783

Monthly Cashflow for the 2025/26 financial year

Ref	Department	Function	Vote Number	Project Name	Funding Source	Ward	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
				Reservoir Leopoldville															
27	9.1 - Solid Waste Disposal	Waste management	07-6674-5001-15	Clanwilliam Transfer Station	Internal Funds	All	69,761	358,720	200,304	1,136,427	871,071	549,890	135,932	508,843	2,443,236	941,511	782,609	697,349	8,695,653
28	9.1 - Solid Waste Disposal	Waste management	07-6674-5001-17	Lamberts Bay Drop Off Facility	Internal Funds	5	24,067	123,758	69,105	392,067	300,519	189,712	46,897	175,551	842,916	324,821	270,000	240,587	3,000,000
29	9.1 - Solid Waste Disposal	Waste management	07-6674-5001-18	MIG: Lamberts Bay Drop Off Facility	National Government	5	18,371	94,465	52,748	299,266	229,387	144,808	35,796	133,998	643,401	247,937	206,092	183,640	2,289,909
30	14.3 - Parks and Gardens	Sport and recreation	07-6684-1900-08	Fencing Cemeteries: Lamberts Bay	Internal Funds	5	9,627	49,503	27,642	156,827	120,208	75,885	18,759	70,220	337,167	129,929	108,000	96,233	1,200,000
31	8.1 - Electricity	Energy sources	07-6694-0301-09	Machinery, Equipment	Internal Funds	2	11,633	59,817	33,401	189,499	145,251	91,694	22,667	84,850	407,410	156,997	130,500	116,281	1,450,000
32	8.1 - Electricity	Energy sources	07-6694-0301-30	Clanwilliam: 11kv Cable - Mark Street	Internal Funds	3	6,017	30,940	17,276	98,017	75,130	47,428	11,724	43,888	210,729	81,205	67,500	60,146	750,000
33	8.1 - Electricity	Energy sources	07-6694-0301-31	Lamberts Bay: 11kv Cable - RMU Waterworks	Internal Funds	5	12,034	61,879	34,552	196,034	150,260	94,856	23,448	87,775	421,458	162,411	135,000	120,293	1,500,000
34	8.1 - Electricity	Energy sources	07-6694-0301-32	Graafwater: Refurbish Overheadline East of Town	Internal Funds	4	14,039	72,192	40,311	228,706	175,303	110,665	27,356	102,405	491,701	189,479	157,500	140,343	1,750,000
35	8.1 - Electricity	Energy sources	07-6694-0500-01	Ward 3 Streetlights, Spotlights	Internal Funds	3	4,011	20,626	11,517	65,345	50,087	31,619	7,816	29,258	140,486	54,137	45,000	40,098	500,000
36	8.1 - Electricity	Energy sources	07-6694-0500-02	Ward 2 Streetlights, Spotlights	Internal Funds	2	4,011	20,626	11,517	65,345	50,087	31,619	7,816	29,258	140,486	54,137	45,000	40,098	500,000
37	8.1 - Electricity	Energy sources	07-6694-0500-03	Ward 5 Streetlights, Spotlights	Internal Funds	5	4,011	20,626	11,517	65,345	50,087	31,619	7,816	29,258	140,486	54,137	45,000	40,098	500,000
38	8.1 - Electricity	Energy sources	07-6694-0500-07	Ward 4 Streetlights, Spotlights	Internal Funds	4	4,011	20,626	11,517	65,345	50,087	31,619	7,816	29,258	140,486	54,137	45,000	40,098	500,000
39	6.3 - Town Planning	Planning and development	07-6695-4901-00	Office Furniture, Equipment	Internal Funds	All	321	1,650	921	5,228	4,007	2,529	625	2,341	11,239	4,331	3,600	3,208	40,000

Monthly Cashflow for the 2025/26 financial year

Sub-Directorate [R]	Function [R]	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Community and Social Services	Community and Social Services	698,150	903,391	123,994	8,068,292	913,835	637,598	708,981	937,984	355,026
Electricity	Energy sources	17,905,245	8,569,428	59,767	18,388,628	17,873,432	307,332	14,088,264	15,032,846	171,608
Executive and Council	Executive and Council	29,958,256	1,010,913	241	0	1,328,904	1,238	0	1,174,747	691
Financial Administrative Services	Financial Administrative Services	15,316,890	6,993,089	7,701	8,247,531	8,833,403	39,603	6,674,276	7,467,072	22,113
Housing	Housing	0	180,319	36,238	314,861	180,319	186,339	0	175,670	104,049
Internal Audit	Internal Audit	0	0	0	0	0	0	0	0	0
Planning and Development Services	Planning and Development Services	253,828	902,119	45,817	257,448	997,217	235,594	244,978	970,037	131,553
Public Safety	Public Safety	105,417	2,042,377	22,062	105,417	2,062,323	113,445	107,785	2,124,735	63,345
Road Transport	Road Transport	1,003,209	1,313,120	48,135	437,378	1,928,580	247,517	2,353,789	2,061,117	138,210
Sports and Recreation	Sports and Recreation	83,696	1,124,218	9,627	109,175	1,147,994	49,503	66,484	1,165,571	27,642
Waste Management	Waste Management	1,437,490	1,420,984	112,199	1,383,176	1,985,803	576,943	1,362,387	1,856,789	322,157
Waste Water Management	Waste Water Management	1,671,079	1,631,989	13,036	1,553,032	1,748,961	67,035	1,543,153	2,247,800	37,431
Water Management	Water Management	2,843,744	1,968,465	150,620	2,936,084	2,438,005	774,512	3,036,552	2,547,329	432,476
TOTAL		71277004	28060412	629437	41801022	41438776	3236659	30186649	37761697	1807301

Monthly Cashflow for the 2025/26 financial year

Sub-Directorate [R]	Function [R]	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Community and Social Services	Community and Social Services	3,063,288	948,674	2,019,916	1,225,088	1,481,880	1,548,265	707,257	982,368	977,391
Electricity	Energy sources	11,769,957	10,701,787	973,636	13,749,017	12,358,029	746,292	13,795,564	1,877,878	471,119
Executive and Council	Executive and Council	0	1,208,790	3,921	0	1,726,961	3,005	22,861,519	1,259,393	1,897
Financial Administrative Services	Financial Administrative Services	7,659,878	10,220,694	125,462	7,119,417	9,808,072	96,166	6,862,483	11,017,470	60,708
Housing	Housing	0	175,670	590,322	0	296,742	452,482	0	175,738	285,644
Internal Audit	Internal Audit									
Planning and Development Services	Planning and Development Services	299,792	1,058,132	746,367	362,906	1,528,651	572,089	253,466	975,958	361,149
Public Safety	Public Safety	153,555	2,210,301	359,395	279,226	2,789,440	275,475	420,615	2,656,619	173,903
Road Transport	Road Transport	1,407,997	1,819,707	784,134	3,254,049	1,884,602	601,039	186,846	1,397,691	379,424
Sports and Recreation	Sports and Recreation	135,078	1,201,436	156,827	958,032	1,915,370	120,208	695,347	1,283,134	75,885
Waste Management	Waste Management	1,311,264	1,600,486	1,827,760	1,878,341	2,454,453	1,400,977	1,468,076	2,191,077	884,410
Waste Water Management	Waste Water Management	1,471,430	2,132,951	212,370	1,446,453	2,640,514	162,781	1,440,288	2,381,808	102,762
Water Management	Water Management	2,128,121	2,781,022	2,453,659	3,065,847	3,297,883	1,880,730	3,191,567	2,346,452	1,187,270
TOTAL		29400360	36059650	10253769	33338376	42182597	7859509	51883028	28545586	4961562

Monthly Cashflow for the 2025/26 financial year

Sub-Directorate [R]	Function [R]	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Community and Social Services	Community and Social Services	627,590	862,282	241,610	805,541	1,057,832	904,432	690,392	623,178	4,342,675
Electricity	Energy sources	16,450,351	20,860,896	116,459	14,480,282	12,891,574	435,950	14,350,934	4,122,162	2,093,242
Executive and Council	Executive and Council	0	1,210,783	469	0	986,900	1,756	4,504,833	1,147,989	8,429
Financial Administrative Services	Financial Administrative Services	7,387,839	8,140,757	15,007	7,151,284	8,276,514	56,176	6,354,974	8,878,778	269,733
Housing	Housing	0	175,923	70,610	0	175,923	264,321	3,042,890	176,288	1,269,151
Internal Audit	Internal Audit									
Planning and Development Services	Planning and Development Services	238,748	993,854	89,275	162,734	847,602	334,191	332,188	837,239	1,604,634
Public Safety	Public Safety	171,859	2,837,630	42,988	241,167	2,075,277	160,922	670,731	12,398,433	772,673
Road Transport	Road Transport	655,089	1,406,475	93,793	1,605,315	1,331,200	351,102	340,976	1,220,503	1,685,833
Sports and Recreation	Sports and Recreation	293,033	1,362,895	18,759	225,663	1,154,512	70,220	255,728	1,144,175	337,167
Waste Management	Waste Management	1,241,705	1,678,960	218,625	1,267,429	1,947,845	818,392	1,268,496	1,666,830	3,929,553
Waste Water Management	Waste Water Management	1,378,710	2,249,252	25,402	1,375,130	2,086,978	95,091	8,937,915	2,248,095	456,580
Water Management	Water Management	4,003,116	2,763,116	293,491	3,638,697	2,661,480	1,098,643	13,019,783	1,981,049	5,275,190
TOTAL		32448040	44542823	1226488	30953242	35493637	4591196	53769840	36444719	22044860

Monthly Cashflow for the 2025/26 financial year

Sub-Directorate [R]	Function [R]	April			May			June		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Community and Social Services	Community and Social Services	677,094	740,598	1,673,468	643,459	945,648	1,391,030	233,706	2,387,285	1,239,486
Electricity	Energy sources	15,254,668	9,248,825	806,640	15,644,860	12,421,302	670,500	33,492,717	47,002,926	597,455
Executive and Council	Executive and Council	0	1,182,373	3,248	0	1,131,035	2,700	23,608	1,202,152	2,405
Financial Administrative Services	Financial Administrative Services	8,229,750	9,541,110	103,943	7,440,803	8,605,090	86,400	10,680,209	17,982,775	76,988
Housing	Housing	1,474,110	175,923	489,073	3,383,000	2,980,923	406,530	314,861	723,228	362,241
Internal Audit	Internal Audit									
Planning and Development Services	Planning and Development Services	289,795	902,250	618,352	366,844	830,234	513,990	421,423	3,966,739	457,996
Public Safety	Public Safety	294,122	8,560,920	297,752	1,080,720	7,286,023	247,500	43,079,738	5,214,431	220,540
Road Transport	Road Transport	181,198	1,195,372	649,643	294,698	1,283,868	540,000	893,382	1,411,993	481,170
Sports and Recreation	Sports and Recreation	167,529	1,069,782	129,929	117,882	1,087,360	108,000	97,294	1,007,997	96,233
Waste Management	Waste Management	1,267,798	1,656,058	1,514,269	1,223,070	1,877,209	1,258,701	8,621,098	8,258,142	1,121,576
Waste Water Management	Waste Water Management	1,374,833	1,904,392	175,945	1,450,647	2,503,442	146,250	410,330	4,275,111	130,317
Water Management	Water Management	3,411,577	2,058,844	2,032,817	3,271,314	2,447,154	1,689,730	18,309,642	6,716,104	1,505,645
TOTAL		32622474	38236447	8495079	34917297	43399288	7061331	116578008	100148883	6292052

Monthly Cashflow for the 2025/26 financial year

Sub-Directorate [R]	Function [R]	Total		
		Revenue	Operational Exp.	Capital Exp.
Community and Social Services	Community and Social Services	18,148,838	12,784,955	15,455,891
Electricity	Energy sources	199,370,487	172,961,085	7,450,000
Executive and Council	Executive and Council	57,348,216	14,570,940	30,000
Financial Administrative Services	Financial Administrative Services	99,125,334	115,764,824	960,000
Housing	Housing	8,529,722	5,592,666	4,517,000
Internal Audit	Internal Audit	0	0	0
Planning and Development Services	Planning and Development Services	3,484,150	14,810,032	5,711,007
Public Safety	Public Safety	46,710,352	52,258,509	2,750,000
Road Transport	Road Transport	12,613,926	18,254,228	6,000,000
Sports and Recreation	Sports and Recreation	3,204,941	14,664,444	1,200,000
Waste Management	Waste Management	23,730,330	28,594,636	13,985,562
Waste Water Management	Waste Water Management	24,053,000	28,051,293	1,625,000
Water Management	Water Management	62,856,044	34,006,903	18,774,783
TOTAL		559,175,340	512,314,515	78,459,243

Revenue by Source for the 2025/26 financial year

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Agency services	290,663	437,378	368,806	381,384	398,902	52,697	655,089	379,668	340,976	297,667	294,698	273,089	4,171,017
Fines, penalties and forfeits	32,288	3,371	4,875	48,876	174,102	315,105	65,967	143,939	561,450	199,000	1,027,049	43,011,128	45,587,150
Gains on disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	400,000	400,000
Interest earned from Current and Non-Current Assets	253,282	576,516	440,266	457,505	447,853	3,524	1,093,099	614,743	10,163	1,812,393	1,065,658	1,012,998	7,788,000
Interest earned from Receivables (Exchange)	606,188	606,185	605,582	605,308	605,226	605,287	605,320	605,336	605,312	605,388	605,582	604,286	7,265,000
Interest earned from Receivables (Non-Exchange)	394,823	394,891	394,737	395,217	395,130	395,250	395,335	395,456	395,478	395,522	395,553	395,608	4,743,000
Licences and permits	0	0	0	0	0	468	1,200	341	0	78	0	1	2,088
Operational Revenue	44,219	6,044	5,620	14,965	3,525	102,546	32,920	1,062	43,239	99,942	6,167	50,427	410,676
Operational Revenue (Non-Exchange)	229,464	245,533	260,455	440,860	388,521	386,827	387,699	387,694	387,707	388,849	401,323	1,526,068	5,431,000
Other Gains	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	1,015,677	3,075,674	14,248,121
Property rates	14,532,365	5,682,613	5,656,418	5,706,728	5,651,418	5,660,748	5,660,300	5,618,068	5,630,415	5,628,457	5,656,825	5,493,645	76,578,000
Rental from Fixed Assets	39,175	44,474	38,559	109,703	69,068	37,722	34,510	42,216	45,781	39,986	47,386	232,756	781,336
Sale of Goods and Rendering of Services	174,219	188,677	172,129	241,319	1,098,203	763,030	356,723	313,085	462,086	338,808	399,169	273,128	4,780,576
Service charges - Electricity	16,507,687	17,003,900	12,689,017	10,316,876	12,347,237	12,395,312	15,049,418	13,072,273	12,950,001	13,842,318	14,174,333	18,345,628	168,694,000
Service charges - Waste Management	1,337,320	1,283,006	1,261,504	1,211,094	1,183,100	1,185,703	1,139,262	1,165,568	1,167,903	1,166,521	1,122,216	1,094,803	14,318,000
Service charges - Waste Water Management	1481004	1362945	1352627	1280089	1255864	1249699	1188096	1184529	1243556	1184219	1259908	1266464	15,309,000
Service charges - Water	2655714	2748054	2846994	1817175	2755684	2881404	3692953	3328106	3000217	3101957	2649276	2743466	34,221,000
Surcharges and Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0.00
Transfer and subsidies - Operational	30890859	3648443	1160000	2241436	2351204	24391243	910341	1059972	22314443	983920	4358187	15571776	109,881,824
Transfers and subsidies - capital (in-kind - all)	0	0	0	0	0	0	0	0	0	0	0	0	0.00
Transfers and subsidies - capital (monetary allocations)	792057	6553315	1913383	3116148	3197662	440786	164131	1585121	3595436	1159376	438290	20062713	43,018,418
TOTAL	71,277,004	41,801,022	30,186,649	29,400,360	33,338,376	51,883,028	32,448,040	30,912,854	53,769,840	32,260,078	34,917,297	115,433,658	557,628,206